



Providing Effective Project Controls and Management Solutions
to Projects within Australia and overseas



UNIQUE PROJECT SOLUTIONS **BUSINESS PROFILE**

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Unique Project Solutions



Unique Project Solutions provides effective project controls and management solutions for construction projects in Australia and Overseas. We provide services to both large multinational companies and smaller privately owned businesses. Our knowledge and expertise assist clients to effectively plan and manage their construction projects or project portfolios. Our focus is to provide your business with the tools, solutions and strategies necessary to deliver projects on time and within budget. We provide short or long term support, depending on your needs.

Supporting Clients In

- ✓ Oil & Gas
- ✓ Iron Ore
- ✓ Coal
- ✓ New Industries
- ✓ Building and Construction
- ✓ Rail
- ✓ Civil
- ✓ Manufacturing
- ✓ Petrochemical
- ✓ Telecommunications



Summary of Services Provided

- ✓ Governance & assurance
- ✓ Tender preparation and reviews
- ✓ Project planning and scheduling
- ✓ Business process improvement
- ✓ Project and construction management
- ✓ Programme and portfolio management
- ✓ Independent reviews and risk analysis
- ✓ Project support services
- ✓ Software selection & integration
- ✓ Corporate and project reporting
- ✓ Forecasting and data analysis
- ✓ Earned value, monitoring and evaluation
- ✓ Manpower & equipment optimisation
- ✓ Cost control and change management
- ✓ Introduce systems, standards and procedures
- ✓ Develop project management frameworks

Benefits of Using Our Services



- ✓ Identify project risks
- ✓ Stream line processes
- ✓ Improving project visibility
- ✓ Influencing project outcomes
- ✓ Plan & control budgets
- ✓ Providing strategic planning advice
- ✓ Creating collaborative working environments
- ✓ Supporting projects in Australia and Overseas
- ✓ Monitor and report progress
- ✓ Issues addressed & resolved quickly
- ✓ Improve productivity and efficiency
- ✓ Providing guidance, support and advice
- ✓ Delivering successful project outcomes
- ✓ Implement business process improvements
- ✓ Innovative cost effective tools and solutions
- ✓ Coordinating, equipment, manpower and resources

Business Value Provided

- ✓ Embrace and drive change
- ✓ Exceed client's expectations
- ✓ Independent objective view point
- ✓ Help businesses develop and evolve
- ✓ Deliver consistent lasting improvements
- ✓ Provide quality products and services
- ✓ Give clients perspective and expert advice
- ✓ Develop and nurture business relationships
- ✓ Supply specialist skills, knowledge and expertise
- ✓ Assist clients to adapt to changing market conditions

Detailed Summary of Services Provided

Project Management

Project management is all about the coordination of material, equipment, resources and labour. All projects need to operate in an environment where construction can commence in a safe, logical, realistic and practical manner. We assist projects to improving internal communication, resulting in a more collaborative approach. This ensures the very best ideas are identified, discussed, examined and implemented. Our company maximises efficiency by setting daily priorities and goals. Productivity can be enhanced by ensuring the construction teams are adequately motivated and coordinated. On previous projects we have developed construction method statements in order to outline how the project is to be constructed.

Independent Reviews and Governance

By evaluating your business practices and projects, we can identify any associated project risks early. Management can then be advised on the best strategy or solution to adopt to minimise the anticipated impacts on productivity, completion dates or expenditure.

Delivering Successful Outcomes

Project Controls Management Systems

We can design and implemented project controls management systems to provide the structural frame work required to accurately monitor and control your project. Through our understanding of each stage of the project life cycle, we are able to utilise our skills, knowledge and expertise to implement systems, standards, and procedures on projects that are practical yet effective.



Program and Portfolio Management

Our service will assist you in making informed investment decisions by seeing the overall planning picture. We can provide immediate feedback on the impacts of changes to global priorities or sequencing within each project. Through effective planning and collaboration, we can maximise your cost savings and productivity. We will redirect wasteful spending by eliminating non-strategic or redundant projects. Delays can be avoided by proactively addressing projects risks as they become apparent. Our people are experienced in mapping out project approval processes and time lines for cultural heritage, government approvals, mine leases and land access.

Project Planning and Scheduling

Unique Project Solutions has extensive knowledge in developing, resourcing, implementing and updating primavera P6 schedules. These schedules can be developed using agreed dates for procurement, civil works, the installation of structural steel and mechanical equipment or electrical components. This level of details is required to provide an accurate picture of your project. Based on these facts we can then determine if your project is on or behind schedule and highlight areas of concern that are affecting the critical path.



Forecasting

The correct forecasting of a project allows your team to foresee its future and to develop appropriate strategies to deal with likely future scenarios. Often project forecasts are based on the best information available at the time or assumptions. Through an independent review, a new baseline can be set for your project budget and schedule. This revised baseline can be based off, expert judgement, new assumptions, a moving average, brainstorming sessions, trend analysis or based on historical data from similar projects.

Cost Control

We can design and integrate cost control systems to suit any individual projects requirements. This is achieved by setting up customised access databases, implementing specialist software or by using complexed excels spread sheets. A cost breakdown structure can then be implemented and managed to align with your reporting requirements.

Creating Value Through Innovation

Data Analysis

Our knowledge and background allow us to develop customised tools to analyse, interpret and present your data. These tools we can retrieve data from multiple streams and evaluate the content using complexed formula. Upon reviewing the data, adequate solutions and recommendations can be provided to management based on the desired outcome required. This types of skill set is essential when understand the impacts on expenditure, due to changing priority's within your business.



Progress and Performance

Projects can become disorganized and difficult to manage without some sort of formal system to monitor and tracking progress and performance. During the initial project planning phase, we can assist your team to develop baselines for both cost and schedule. These baselines can be used as the basis for monitoring progress. By comparing your projects current status against the baseline activates, timelines and milestones, we can determine if your project is on or behind schedule. If targets have not been achieved, a recovery schedule may be developed and implements to recover lost time. This report can be shared with both the construction team and management to improve all-round performance.

Equipment & Resource Optimisation

Unique Project Solutions can assist your planning team, to determine your projects resourcing requirements by loading the schedule with manpower and equipment. This will identify what type of resources you require and when. Further analysis can also be done with your construction team to ensure the correct ratio of resource types are in each construction crew. HR will use this information to setup a recruitment strategy, manage the rotation of manpower, book flights and arrange accommodation.

Software Selection and Integration

We can provide advice and guidance to your project team to assist them to identifying and selecting the correct software solutions for your project. Regular communication with software developers and suppliers ensures that we are using the correct software applications. We look for products that are functional, cost effective, user friendly and have exceptionally back up service. Whatever tool is implemented visibility on your projects status is essential. e.g. actual verses planned expenditure, commitments, variations, forecasts and progress.

Reporting

Often during the monthly reporting cycle many project teams get overwhelmed with the increased work load due to internal and external reporting requirements. These reports require information from multiple sources, which can chew up a lot of your team's valuable time. We can assist and support you team in this process by, implementing a faster more efficient way to retrieve and sift through data. Over time we have developed a range of tools to present and report on progress and performance.

Project Support Services.

Recruiting the right candidates is crucial to the success of any business. By utilising our global network of contacts, we can assist your business to source, screen, evaluate and select the very best candidates.

Because we know and understand your industry, we can provide an unsurpassed quality service at a competitive price.
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PROJECTS ASSOCIATED WITH



APLNG PROJECT ORIGIN (QLD)



EXXONMOBILE LNG EARLY WORKS PORT



RIO TINTO COAL DEVELOPMENT PORTFOLIO (QLD)



BMA SUSTAINING PROJECTS (QLD)



BHP RGP4 & RGP5 PROJECTS



FMG CLOUD BREAK PPROJECT (WA)



RIO TINTO IRON ORE PHASE A&B DAMPIER PORT UPGRADE (WA)



ROC OIL CLIFF HEAD PROJECT



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